Earnings Call 9M 2026

Aumann AG
12 November 2026



aumann

We automate growing markets.



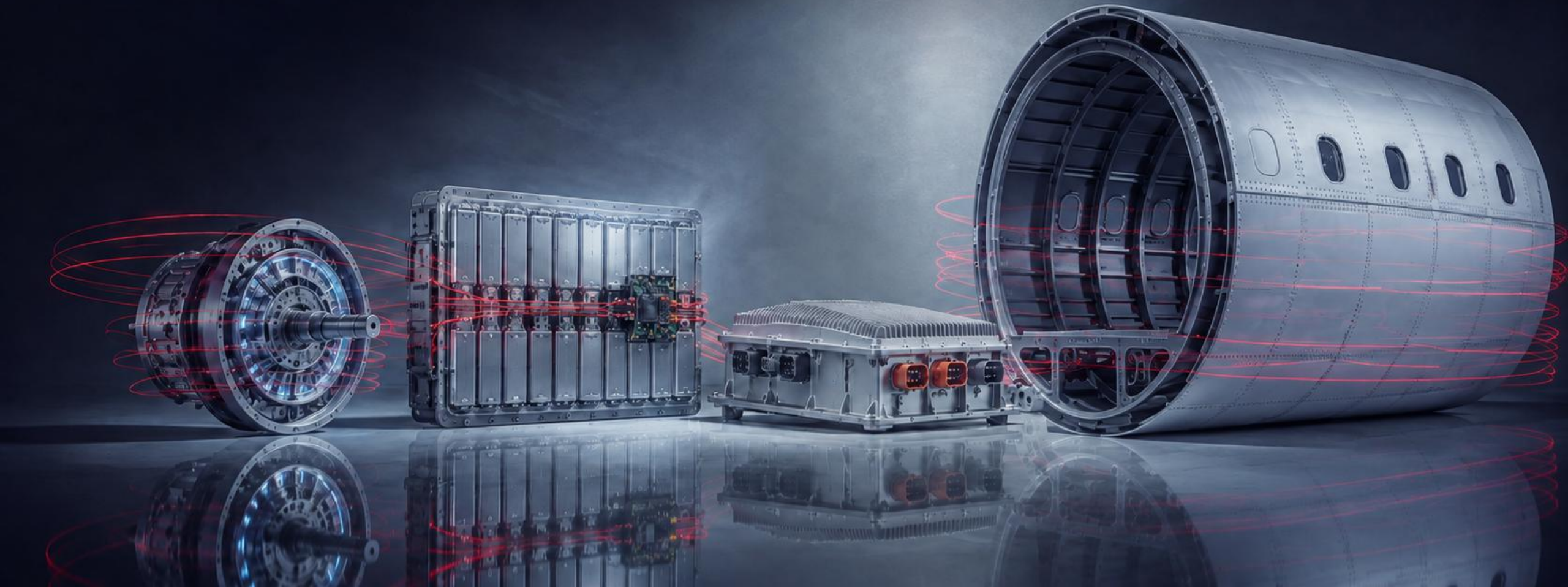
aumann

Different markets.
Connected by technology.



aumann

Turning technology into scale.



E-mobility benefiting from the continued electrification of global vehicle production

Segment E-mobility



Market potential

2 out of 3 new cars are expected to be EVs by 2031, signaling that electrification is the dominant production model

Sales growth

BEV sales grew by 12% globally and by 42% in the EU in the first nine months of 2026, YOY

Production capacity

Between 2026 and 2031, global BEV production is forecast to **grow by 82%**

Core areas



Electric Drive Unit



Electronics



Energy Storage

EV = BEV, PHEV and hybrid | Sources: PwC, Aumann

Aerospace benefiting from rising demand for advanced and automated production

Segment Next Automation

Civil aviation

Boeing and Airbus forecast **more than 40,000 new aircraft** across the industry over the next two decades

Production ramp-up

Aviation OEMs hold **>10x annual production in backlog**, requiring significant capacity expansion

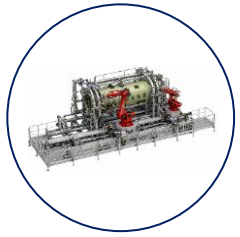
Defense spending

Rising defense spending with global military expenditure of **$2.9tn in 2025** and NATO targeting **5% of GDP by 2035**

Core areas



AGV's



Assembly Lines



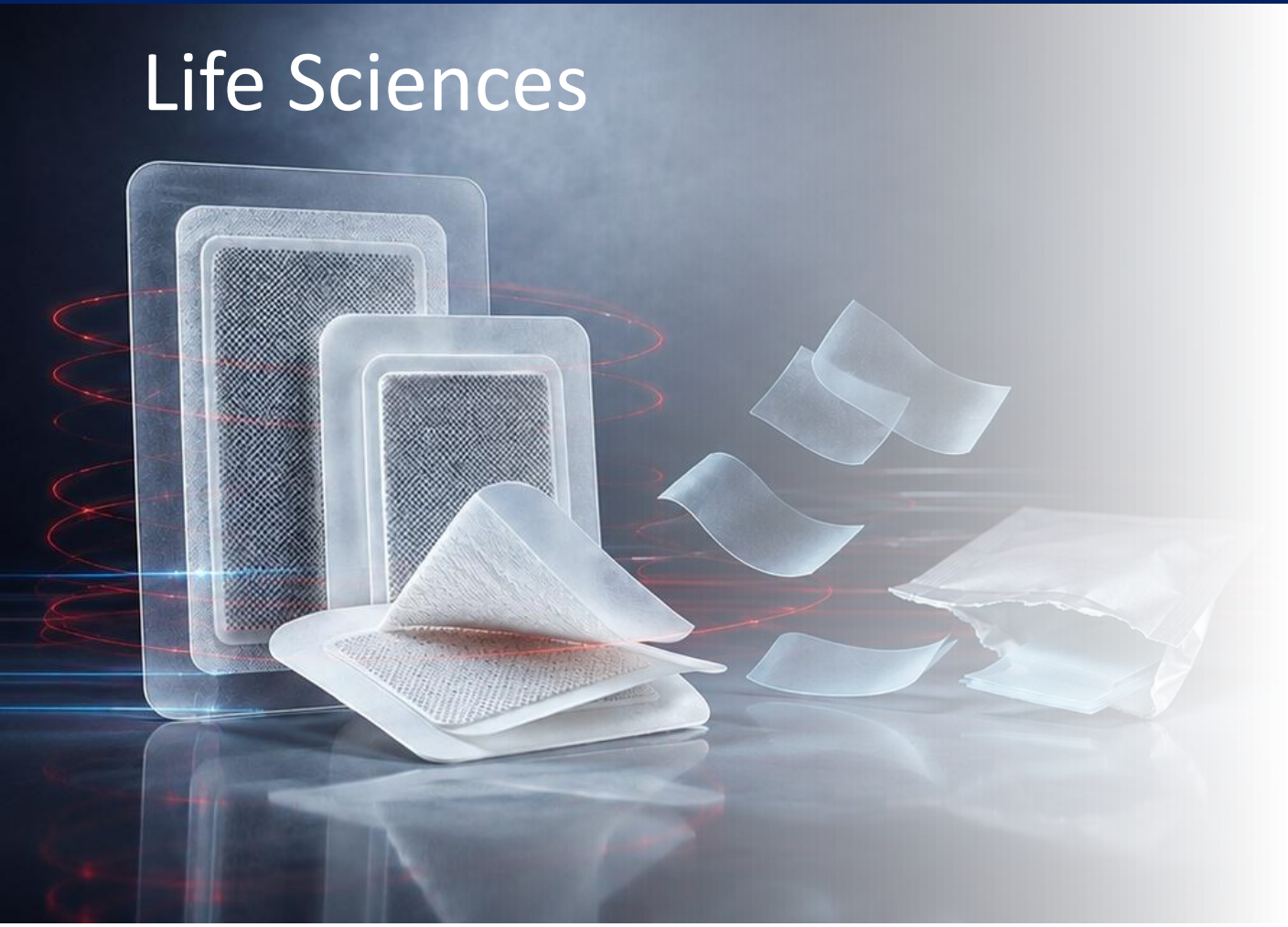
Drones



Sources: Airbus, Boeing, SIPRI, NATO, Aumann

Life Sciences expanding into high-tech applications

Segment Next Automation



Structural growth

Global medicine spending is expected to exceed **$2.6tn by 2030** and increasing at a rate of **5-8% per year**

Applications

High-tech applications **expand the addressable market**, where precision, miniaturization and automation are key

Medical coating

Transdermal drug delivery systems market **to double** by 2030

Core areas



Pharmaceuticals



Medical Devices



Personal Care

Sources: IQVIA, Aumann

Clean Tech driven by the global transition toward more sustainable energy solutions

Segment Next Automation

Energy transition

Global renewable power capacity is expected to **more than double by 2030**, accelerating the transition

Decentralized solutions

Rapid growth in large-scale battery storage and fuel cells is driving demand for decentralized and flexible energy solutions

AI economy

Data center electricity demand is set to **double to around 950 TWh** by 2030, creating new demand for energy infrastructure

Core areas



Energy storage



Electrolyzer



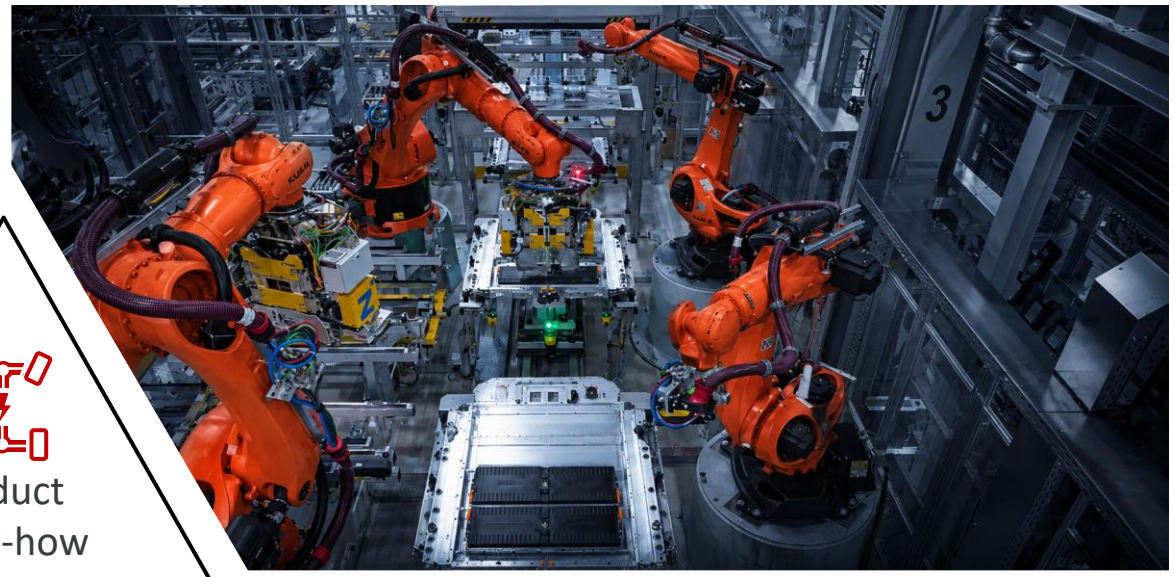
Heating, Cooling, Air Conditioning



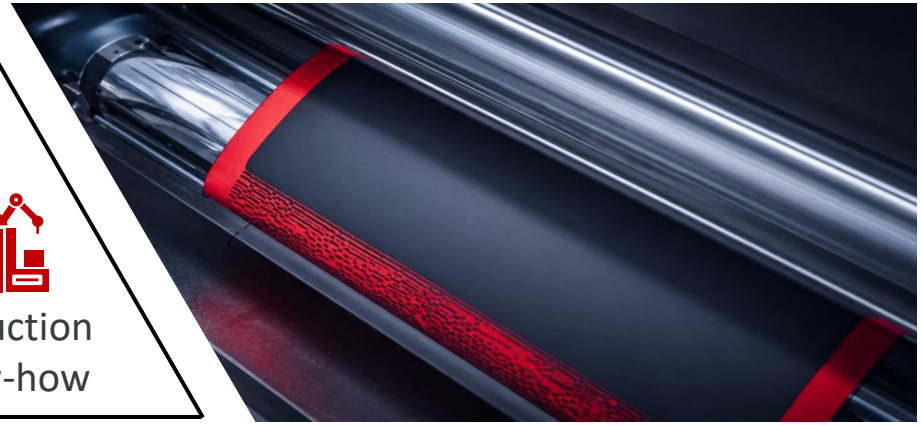
Sources: IEA, Aumann

Aumann’s innovation competence is the foundation for success









Product
Know-how

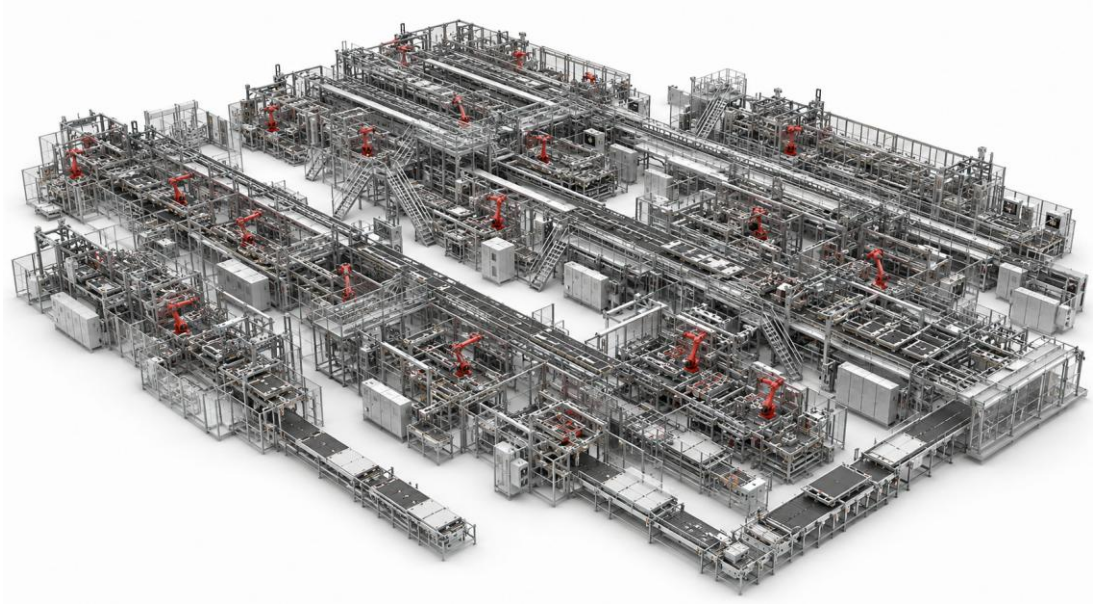
Process
Know-how

Production
Know-how

Aumann uniquely combines process competences with proven large-scale automation execution

Converting | Assembly | Winding | Joining | Automation | Testing





Project Manage-ment | Virtual Com-missioning | Supplier integration | Trace-ability | Ramp-up | Service

Financial Performance 9M 2026

Financial Performance 9M 2026

Key figures

- **Revenue** decreased by 33.8% YOY to €104.4 million, while Next Automation grew by 50.9% YOY
- **EBITDA margin** remained solid at 10.2%, demonstrating effectiveness of efficiency measures and operational strength
- **Order intake** down 14.7% YOY, Next Automation with a book-to-bill ratio of 1.53 over the past twelve months
- **Order backlog** decreased 25.2% YOY to €101.6 million, with more than half attributable to Next Automation
- **Strong balance sheet** with €109.4 million net cash and 67.7% equity ratio

€104.4 million
Revenue

10.2%
EBITDA margin

€95.8 million
Order intake

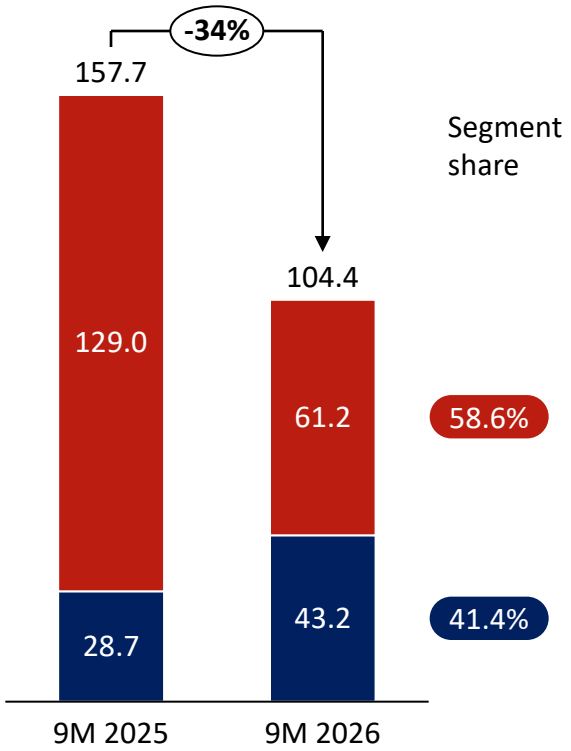
€101.6 million
Order backlog

€109.4 million
Net cash position

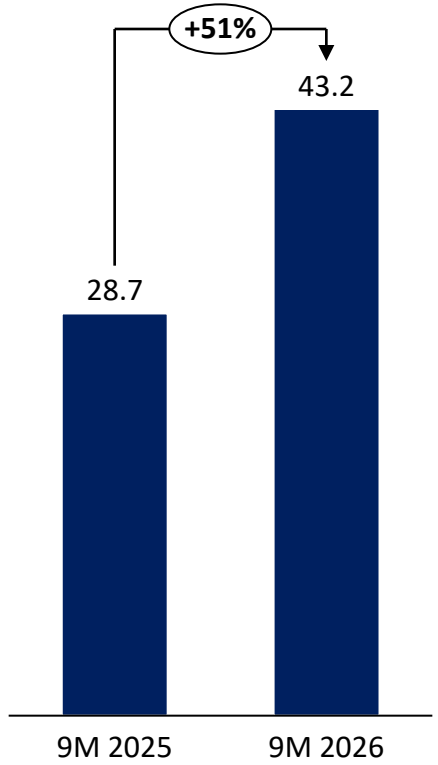
YOY = Year-over-Year

E-mobility drives revenue decline, while Next Automation delivers 50.9% YOY growth

Revenue
in € million



Next Automation revenue
in € million

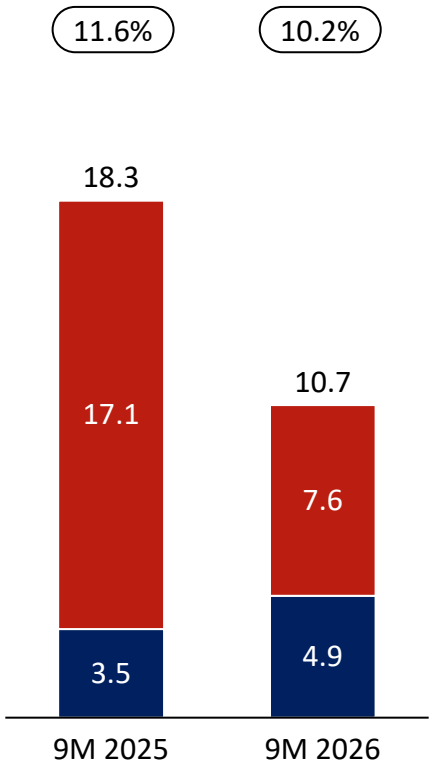


E-mobility Next Automation

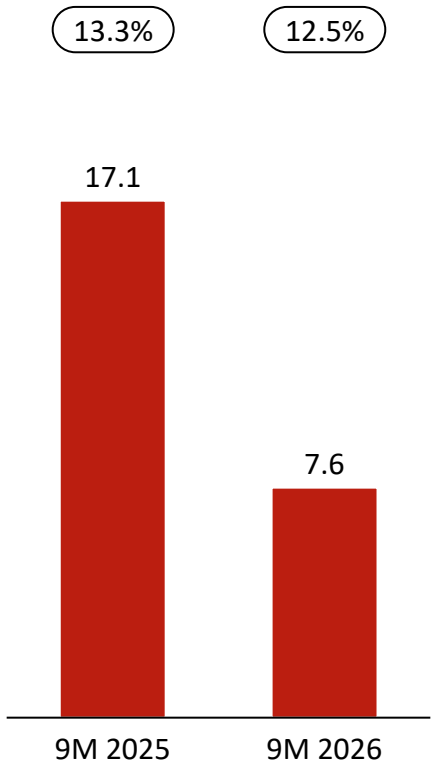
Not shown effects from reconciliation

Lower volumes weighed on absolute earnings, while both segments sustained strong profitability

EBITDA
in € million and in % of revenue



E-mobility EBITDA
in € million and in % of revenue

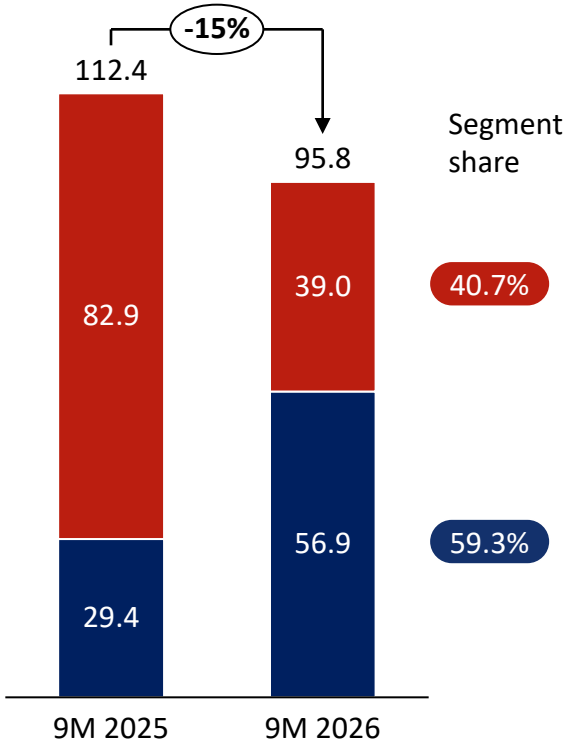


E-mobility Next Automation

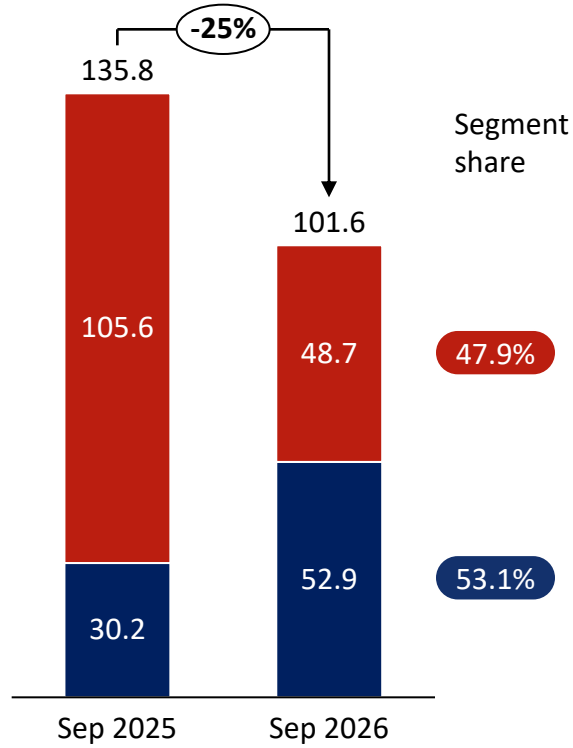
Not shown effects from reconciliation

Next Automation increases order intake by 93.2% YOY with a book-to-bill ratio of 1.53 over the past twelve months

Order intake
in € million



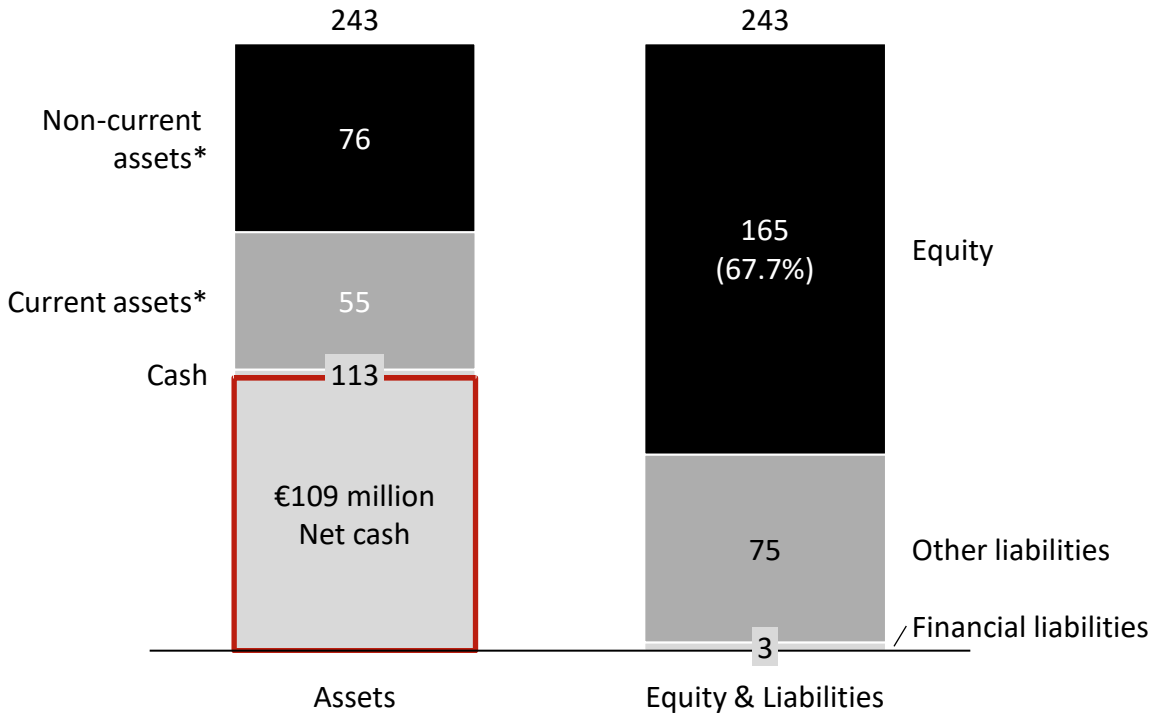
Order backlog
in € million



E-mobility Next Automation

Strong financial position provides a solid foundation for acquisitions and further diversification

Balance sheet as of 30 September 2026
in € million



Net cash position

€109.4 million

Solid equity ratio

67.7%

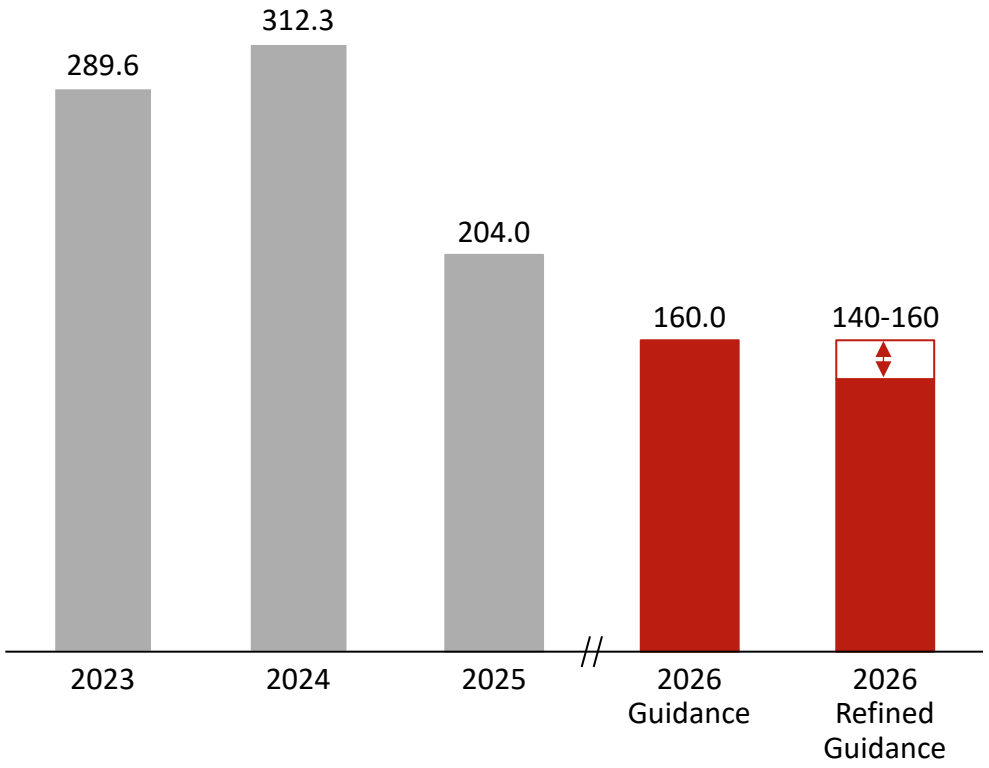
Development

organically and through M&A

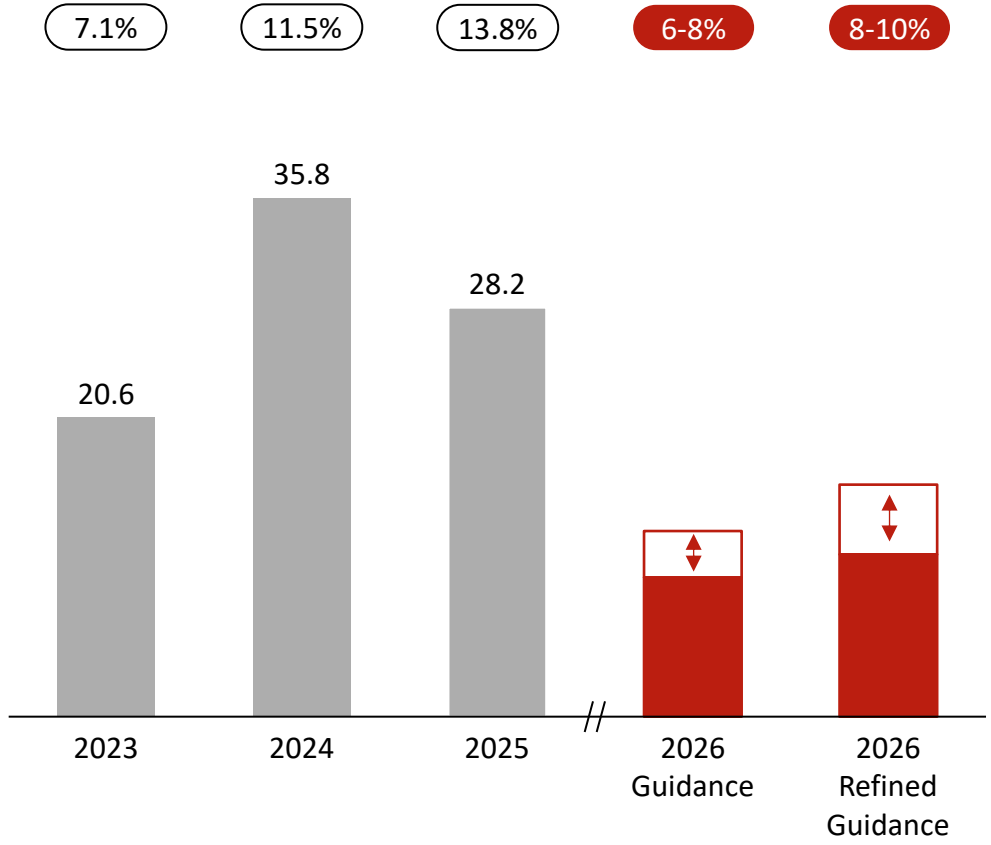
* without cash-positions

Aumann refines guidance for 2026

Revenue
in € million



EBITDA
in € million and in % of revenue



Summary



International Premium Customers

High-end production lines power leading manufacturers across Europe, North America and Asia.



Highly skilled employees

Highly skilled engineers combining deep process expertise with large-scale project execution.



Diversified Technologies and Markets

Automation for growing markets across E-mobility, aerospace, clean tech and life sciences.



Solid Financials

Highly robust financial position, providing a strong foundation to drive strategic development and continued growth.

Financial Calendar 2026

Interim Statement Q3 2026 and Earnings Call	12 November 2026
German Equity Forum (Frankfurt)	23 – 24 November 2026
End of 2026 Financial Year	31 December 2026

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