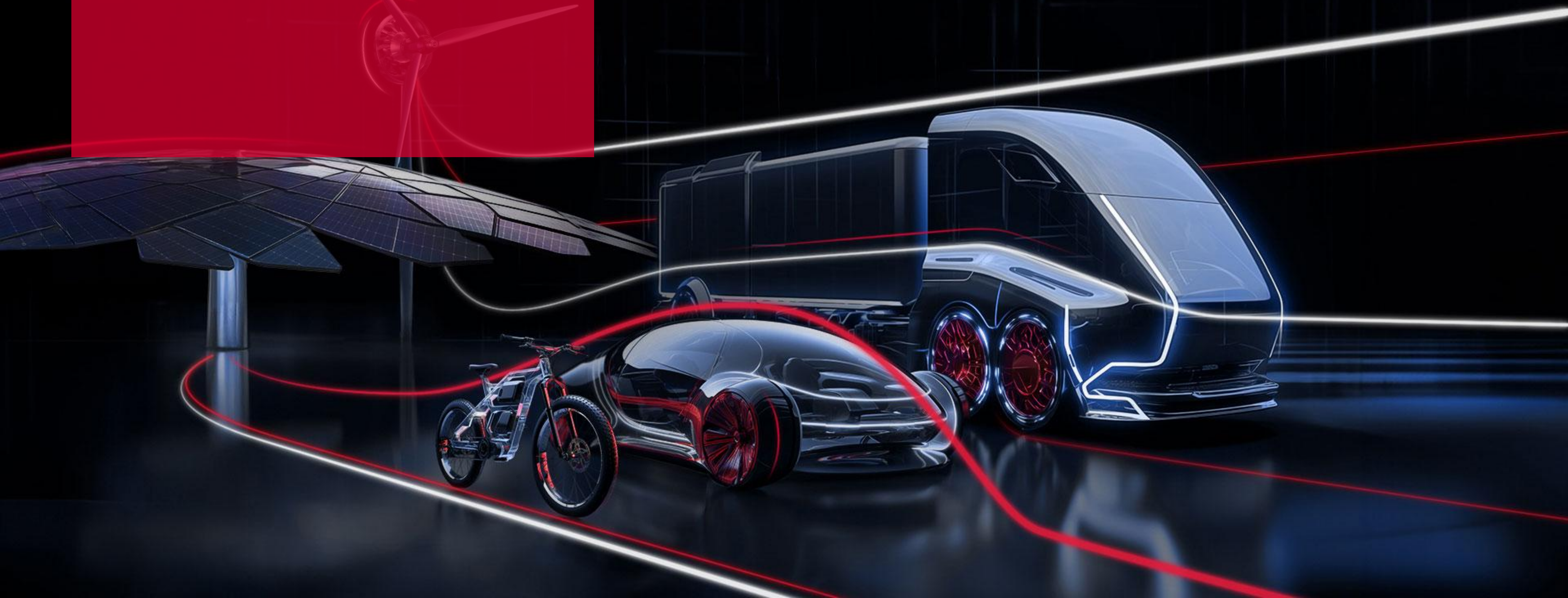
aumann

Annual General Meeting 2026

Aumann AG
Bielefeld, 28 August 2026



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We automate growing markets.

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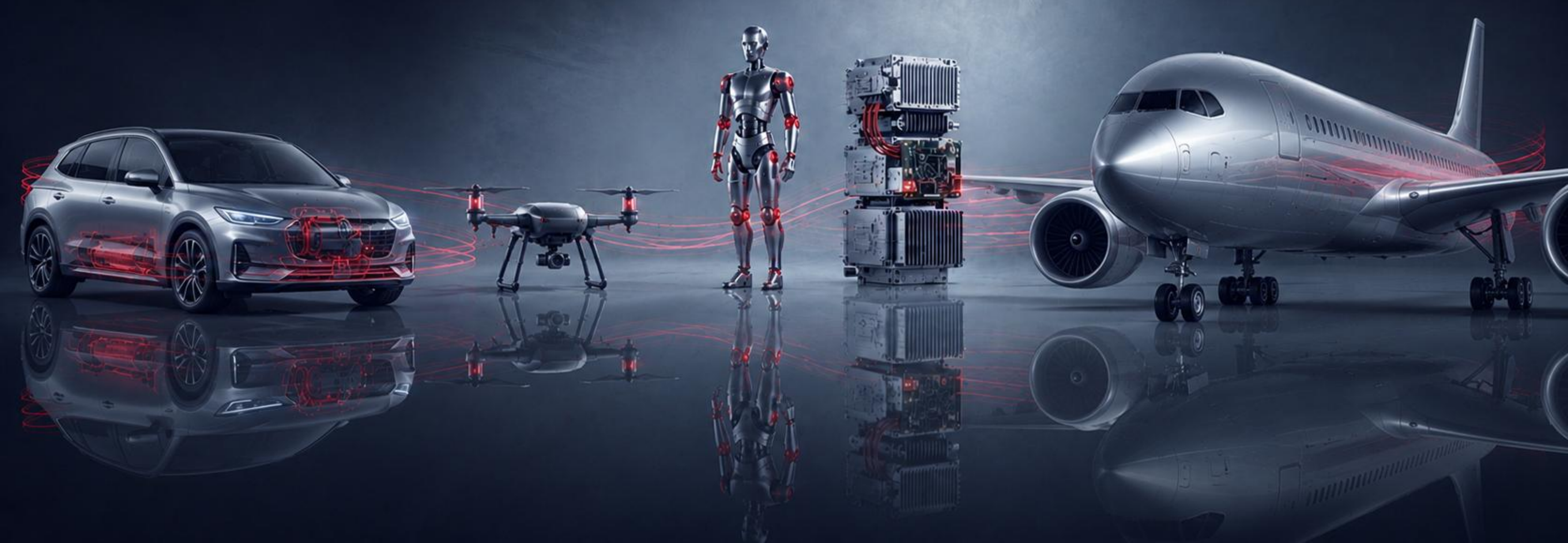
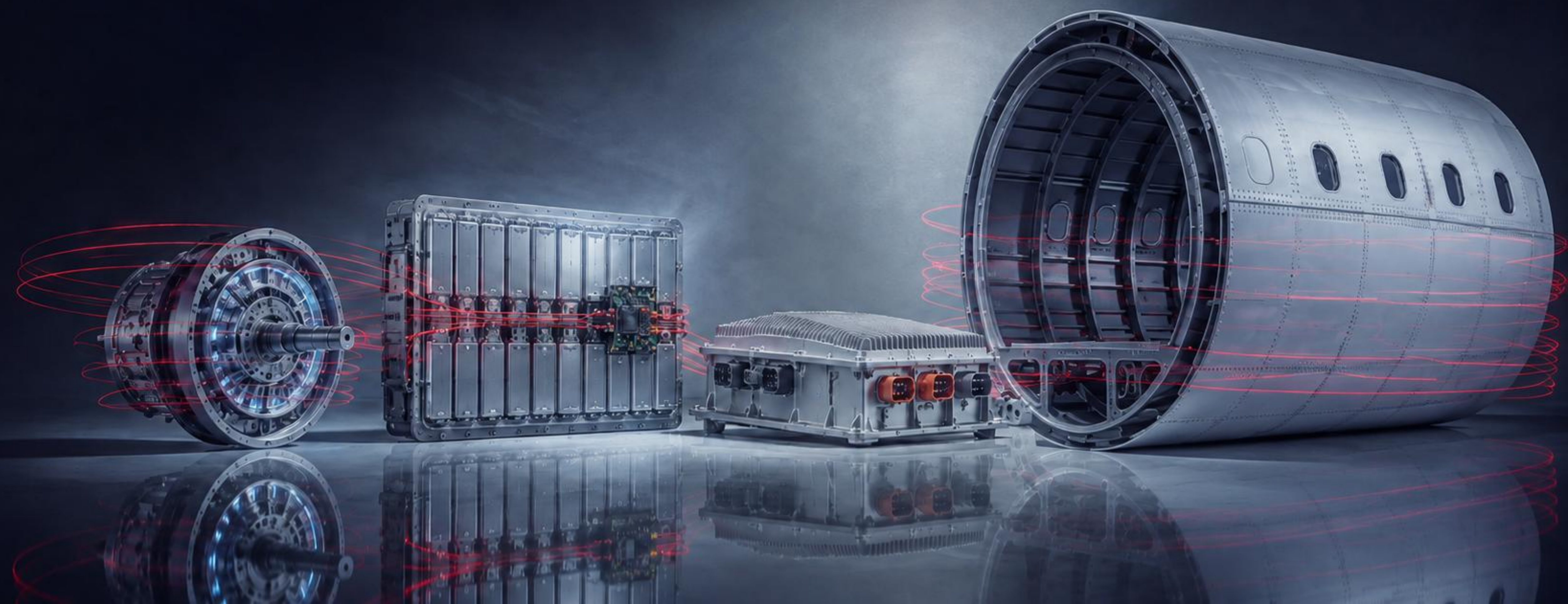
Different markets.
Connected by technology.



Turning technology into scale.



E-mobility benefiting from the continued electrification of global vehicle production

Segment E-mobility

Market potential

2 out of 3 new cars are expected to be EVs by 2031, signaling that electrification is the dominant production model

Sales growth

30% increase in global BEV sales in 2025 compared with the previous year

Production capacity

Between 2026 and 2031, global BEV production is forecast to **grow by 82%**

Core areas

Electric Drive Unit

Electronics

Energy Storage

EV = BEV, PHEV and hybrid | Sources: PwC, Aumann

Aerospace benefiting from rising demand for advanced and automated production

Segment Next Automation

Civil aviation

Boeing and Airbus forecast **more than 40,000 new aircraft** across the industry over the next two decades

Production ramp-up

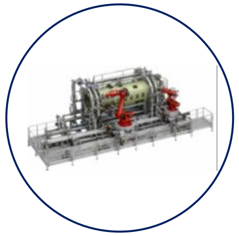
Aviation OEMs hold **>10× annual production in backlog**, requiring significant capacity expansion

Defense spending

Rising defense spending with global military expenditure of **$2.9tn in 2025** and NATO targeting **5% of GDP by 2035**

Core areas

AGV's



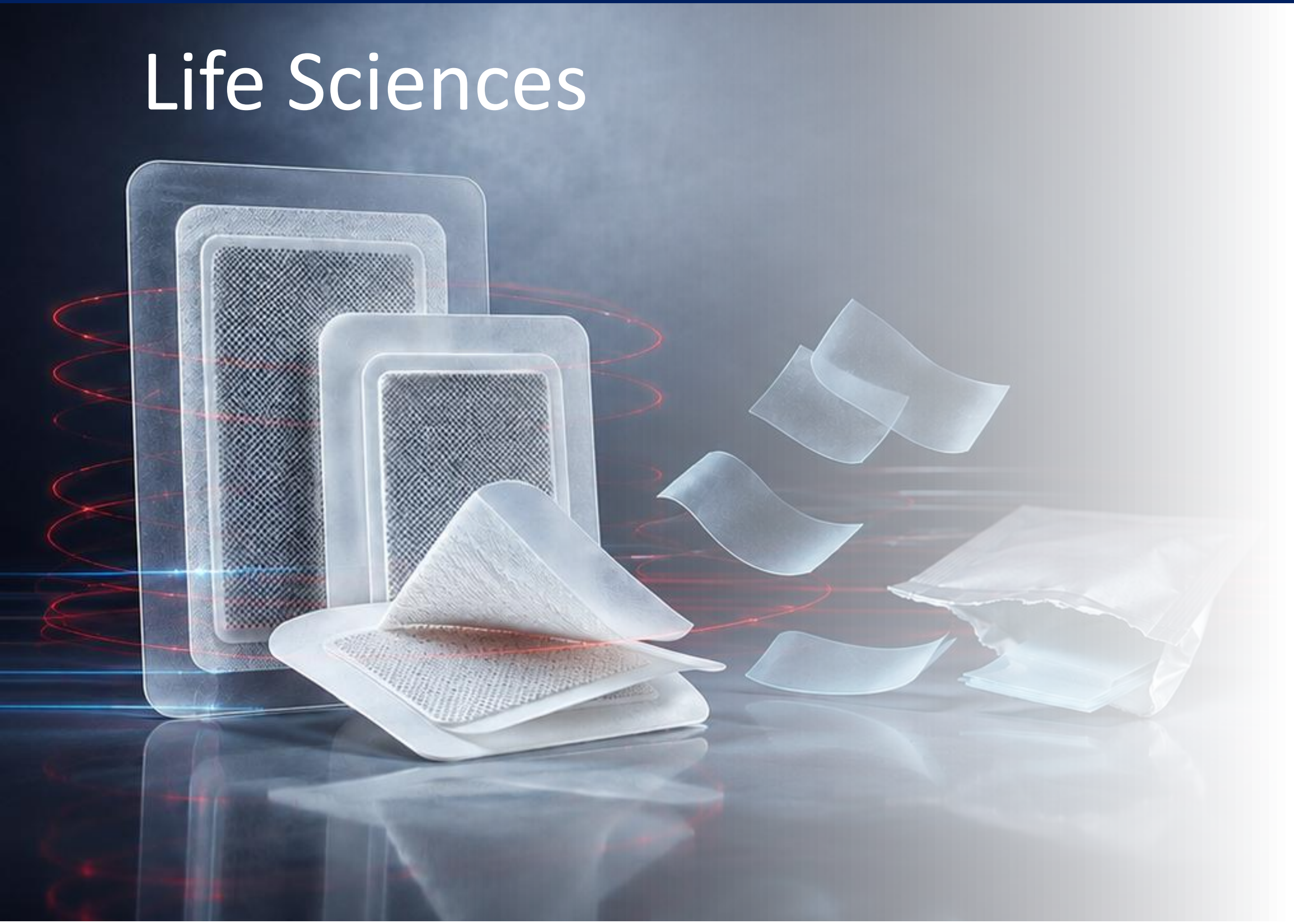
Assembly Lines

Drones

Sources: Airbus, Boeing, SIPRI, NATO, Aumann

Life Sciences expanding into high-tech applications

Segment Next Automation



Structural growth

Global medicine spending is expected to exceed **$2.6tn by 2030** and increasing at a rate of **5-8% per year**

Applications

High-tech applications **expand the addressable market**, where precision, miniaturization and automation are key

Medical coating

Transdermal drug delivery systems market **to double** by 2030

Core areas

Pharmaceuticals

Medical Devices

Personal Care

Sources: IQVIA, Aumann

Clean Tech driven by the global transition toward more sustainable energy solutions

Segment Next Automation

Energy transition

Global renewable power capacity is expected to **more than double by 2030**, accelerating the transition

Decentralized solutions

Rapid growth in large-scale battery storage and fuel cells is driving demand for decentralized and flexible energy solutions

AI economy

Data center electricity demand is set to **double to around 950 TWh** by 2030, creating new demand for energy infrastructure

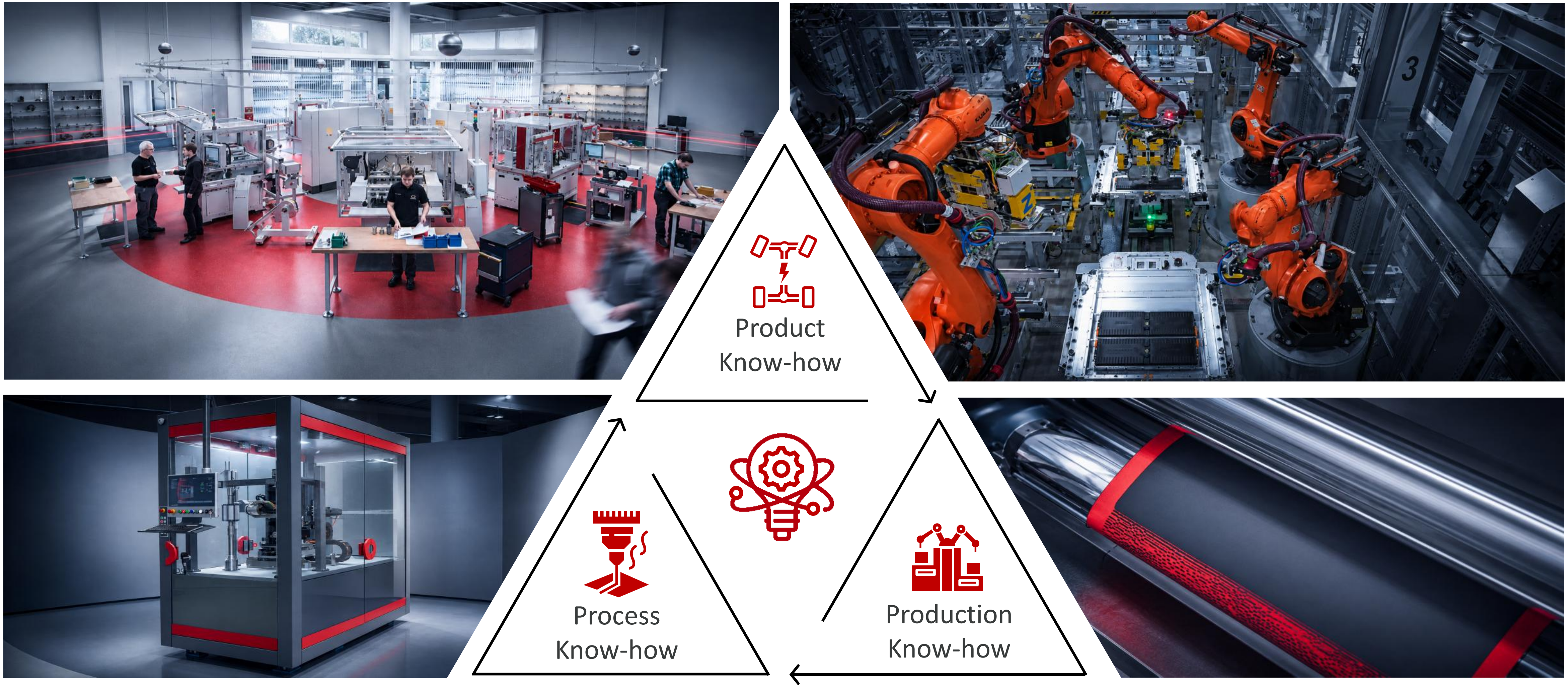
Core areas

Energy storage

Electrolyzer

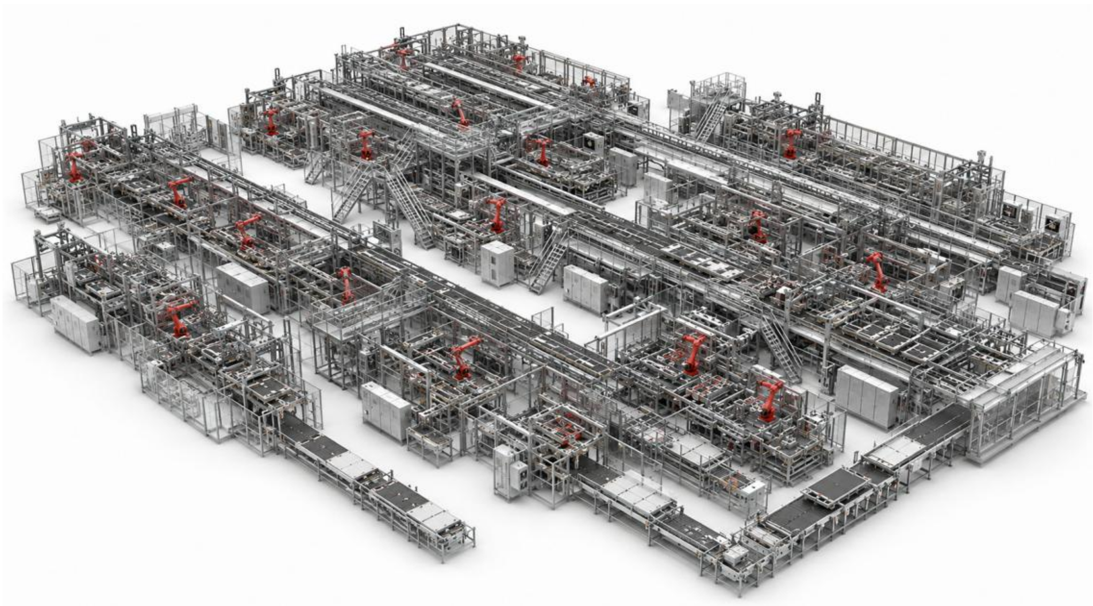
Heating, Cooling, Air Conditioning

Aumann's innovation competence is the foundation for success



Aumann uniquely combines process competences with proven large-scale automation execution

Converting | Assembly | Winding | Joining | Automation | Testing



Project Manage-ment | Virtual Com-missioning | Supplier integration | Trace-ability | Ramp-up | Service

Financial Performance FY 2025

Financial Performance FY 2025

Key figures

- **Revenue** decreased from €312.3 million to €204.0 million resulted from a lower order intake in 2024 and 2025
- **EBITDA margin** was 2.3 percentage points higher than in the previous year, despite decline in revenue
- **Order intake** down 26.3% YOY but Next Automation with a positive trend underscoring Aumann’s strategic realignment
- **Order backlog** decreased by 33.6% to €122.2 million at the end of the year
- **Strong balance sheet** with €148.1 million net cash and 66.7% equity ratio

€204.0 million
Revenue

13.8%
EBITDA margin

€147.5 million
Order intake

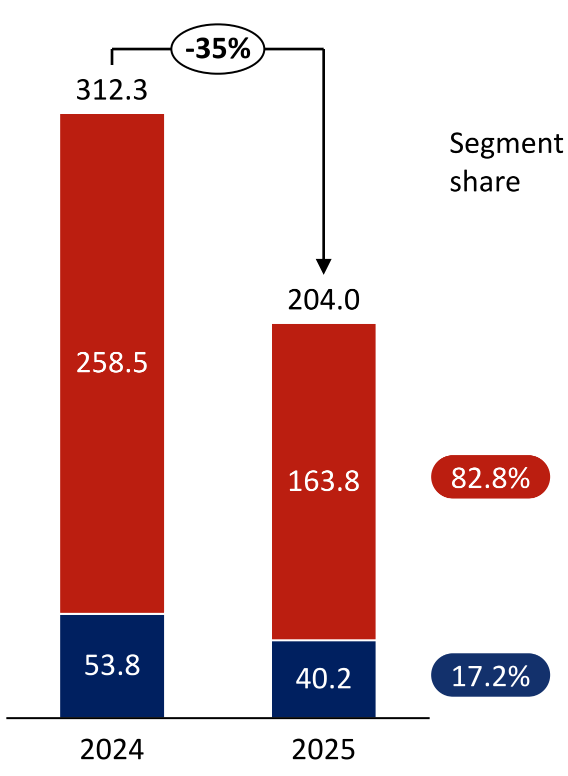
€122.2 million
Order backlog

€148.1 million
Net cash position

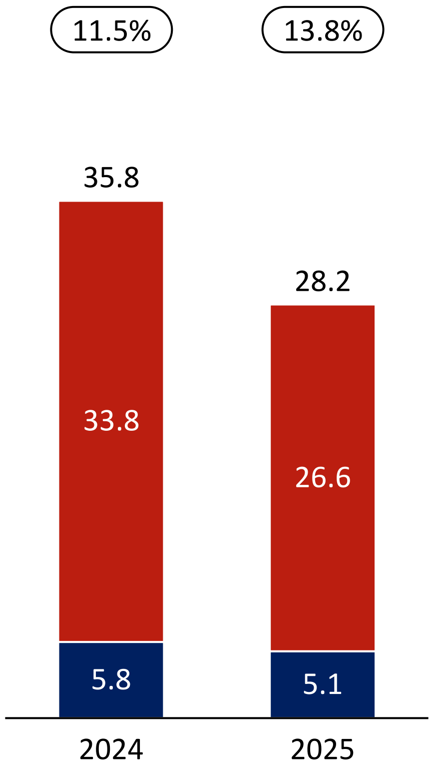
YOY = Year-over-Year

Lower volumes impacted absolute results, while profitability even increased

Revenue
in € million



EBITDA
in € million and in % of revenue

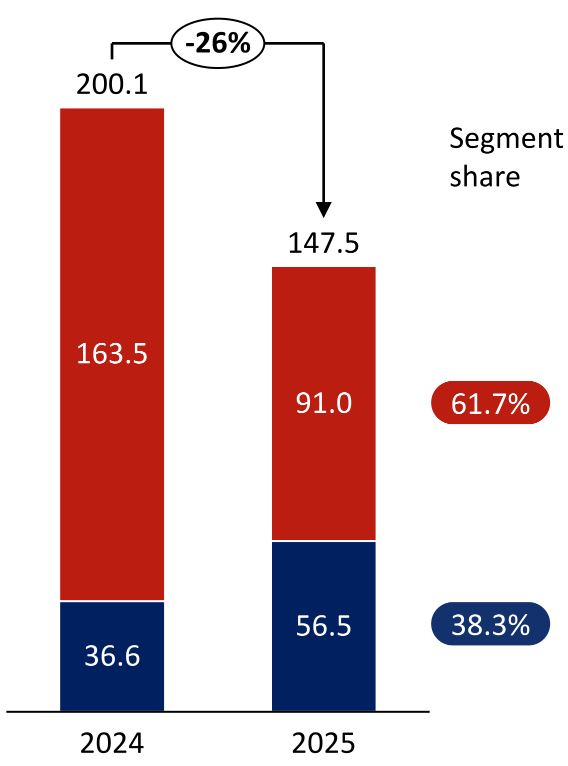


E-mobility Next Automation

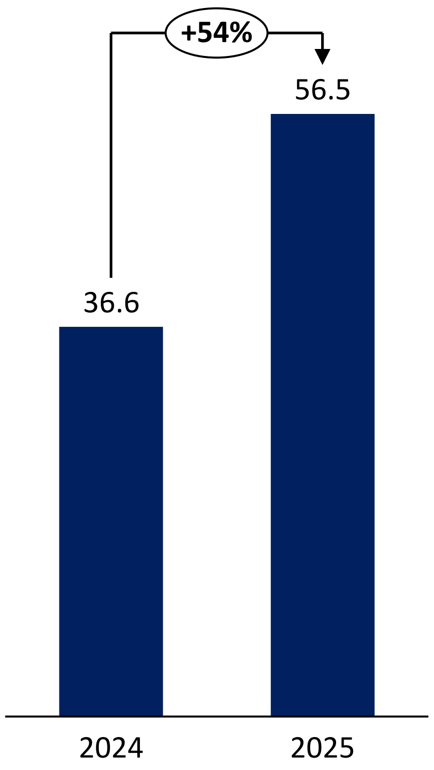
Not shown effects from reconciliation

E-mobility order intake affected by cautious automotive investment behavior, Next Automation with a positive trend

Order intake
in € million



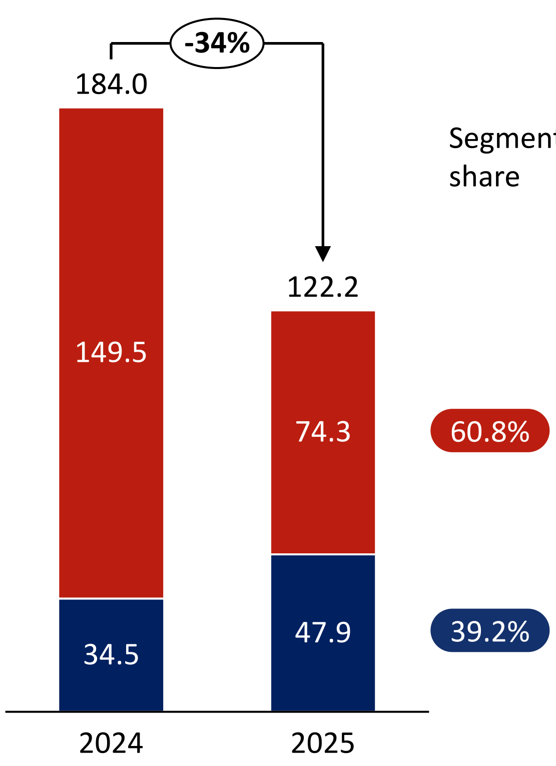
Next Automation order intake
in € million



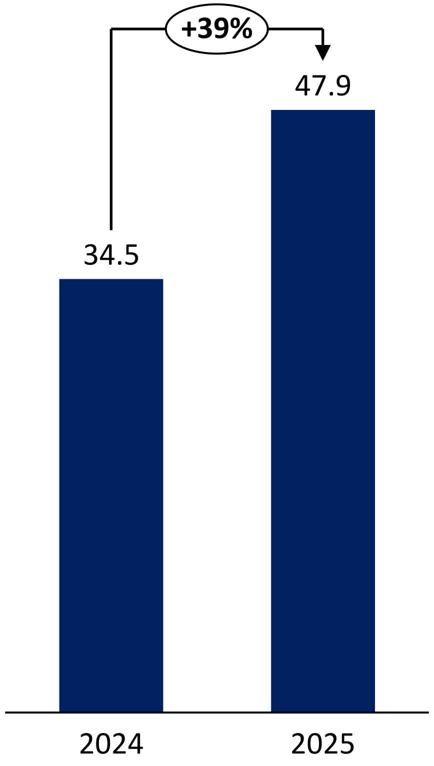
E-mobility Next Automation

Total order backlog decreases accordingly, while Next Automation order backlog surges

Order backlog
in € million



Next Automation order backlog
in € million



E-mobility Next Automation

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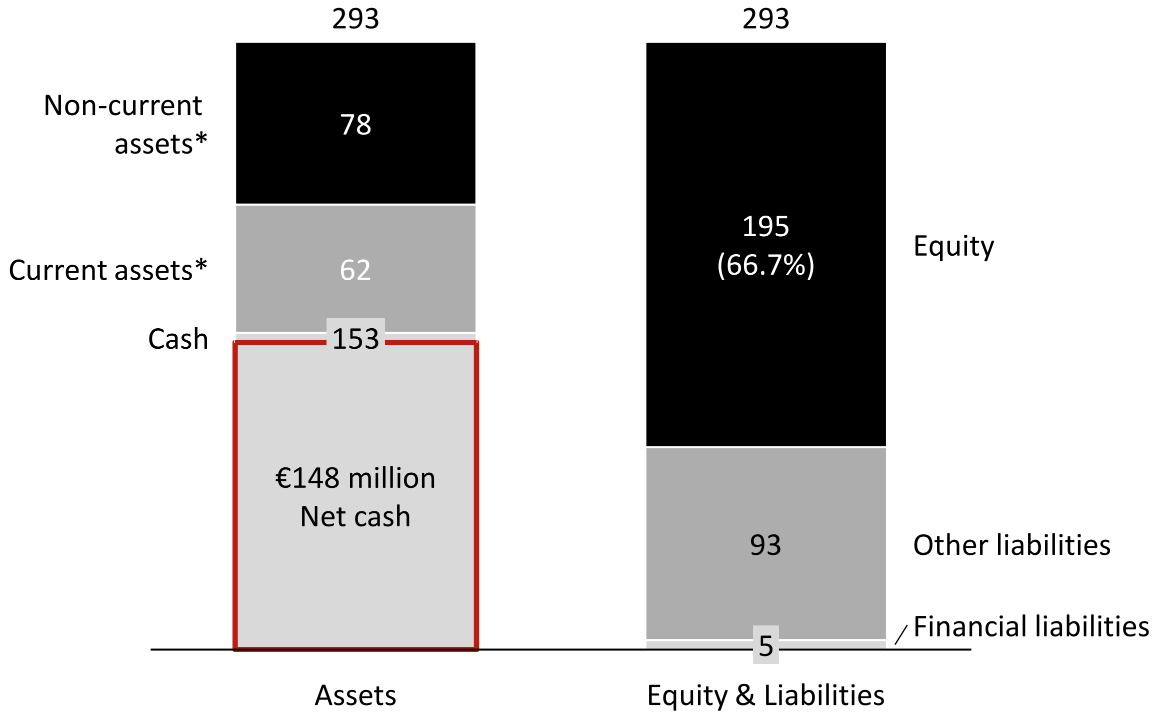
Strong financial position supports acquisitions and further diversification in Next Automation

Balance sheet as of 31 December 2025
in € million



Net cash position

€148.1 million

Solid equity ratio

66.7%

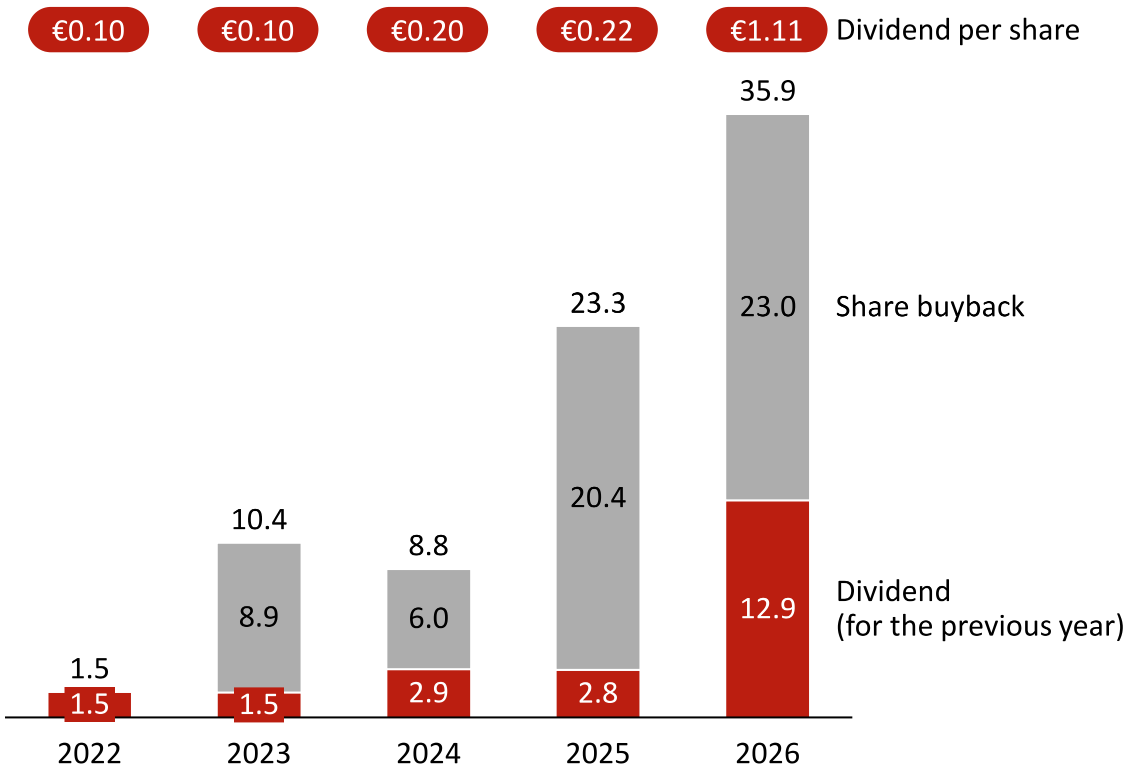
Development

organically and through M&A

* without cash-positions

Following the share buyback, Aumann proposes a dividend of €1.11 per share

Dividends and share buybacks
in € million



Dividends and share buybacks since 2022

€79.9 million

Dividend proposal 2026

€12.9 million

€1.11 per share

€23.0 million

Share buyback 2026

Financial Performance H1 2026

Financial Performance H1 2026

Key figures

- **Revenue** decreased by 34.8% YOY to €70.6 million, while Next Automation grew by 23.0% YOY
- **EBITDA margin** remained solid at 10.5%, demonstrating effectiveness of efficiency measures and operational strength
- **Order intake** down 27.3% YOY, Next Automation with a book-to-bill ratio of 1.63 over the past twelve months
- **Order backlog** decreased 29.0% YoY to €115.4 million but only slightly below the year-end 2025 level
- **Strong balance sheet** with €154.4 million net cash and 62.2% equity ratio

€70.6 million
Revenue

10.5%
EBITDA margin

€65.4 million
Order intake

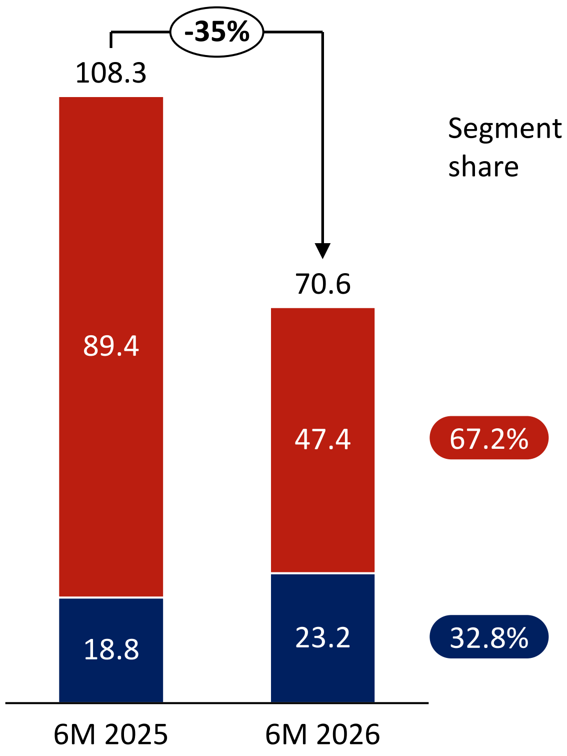
€115.4 million
Order backlog

€154.4 million
Net cash position

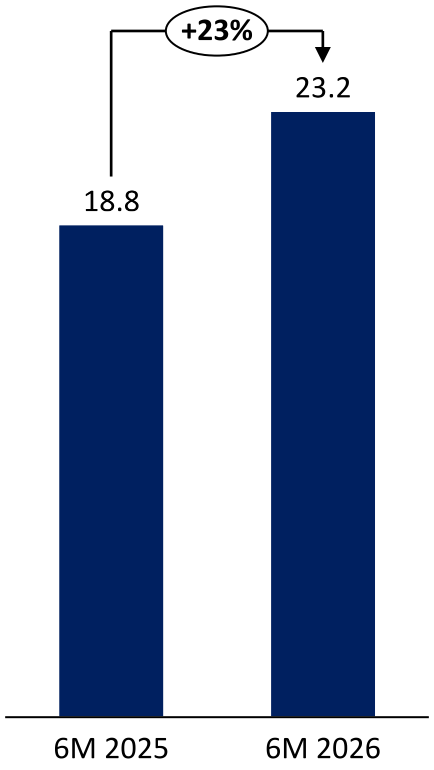
YOY = Year-over-Year

Revenue decline driven by E-mobility segment, while Next Automation segment grew by 23.0% YoY

Revenue
in € million



Next Automation revenue
in € million

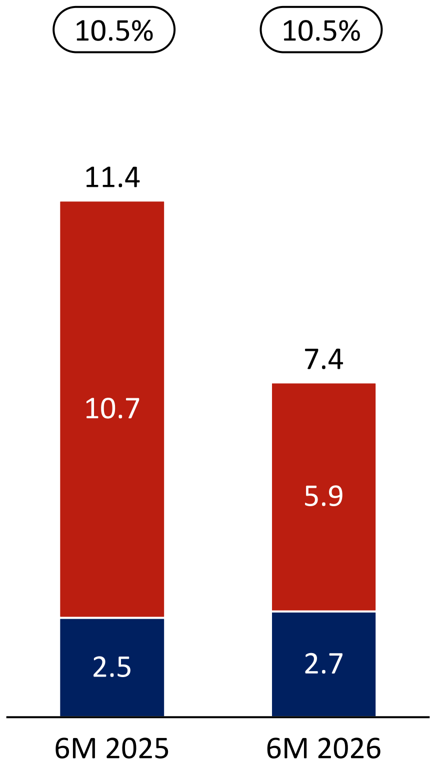


E-mobility Next Automation

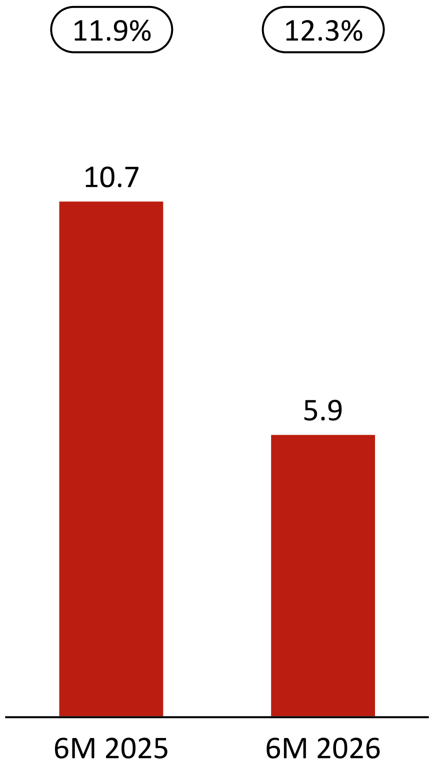
Not shown effects from reconciliation

Lower volumes impacted absolute results, while both segments maintained high profitability

EBITDA
in € million and in % of revenue



E-mobility EBITDA
in € million and in % of revenue

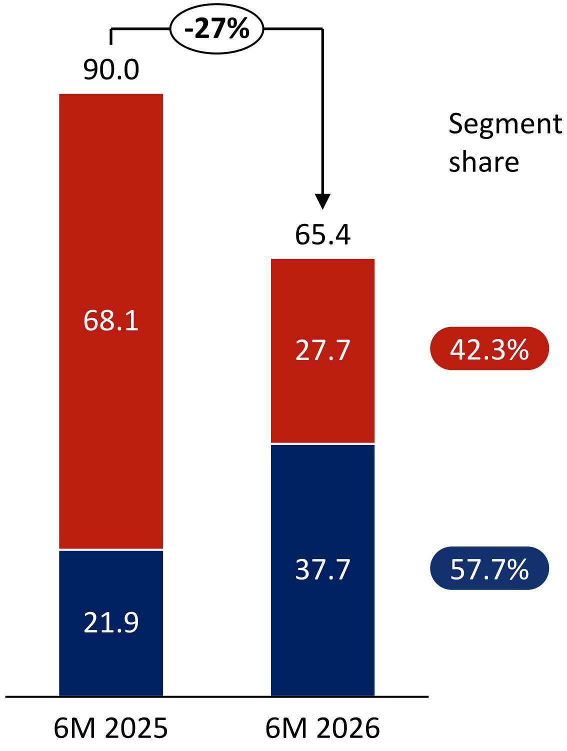


E-mobility Next Automation

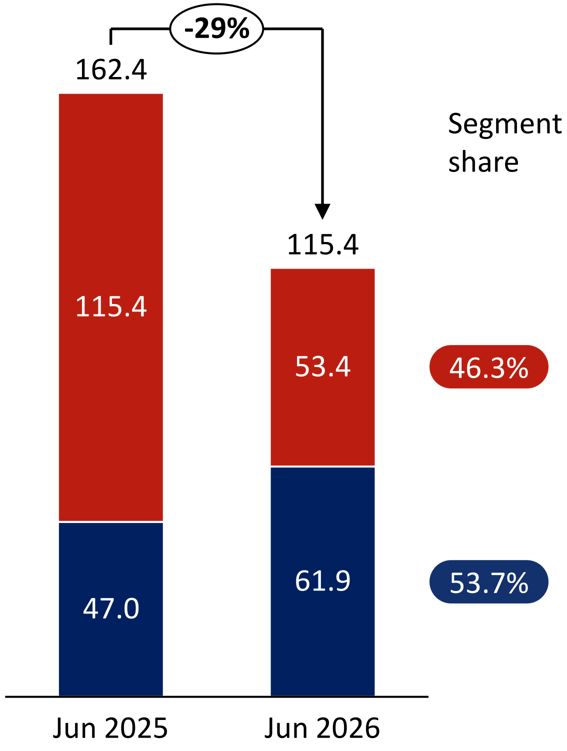
Not shown effects from reconciliation

Next Automation strengthens order book with a book-to-bill ratio of 1.63 over the past twelve months

Order intake
in € million



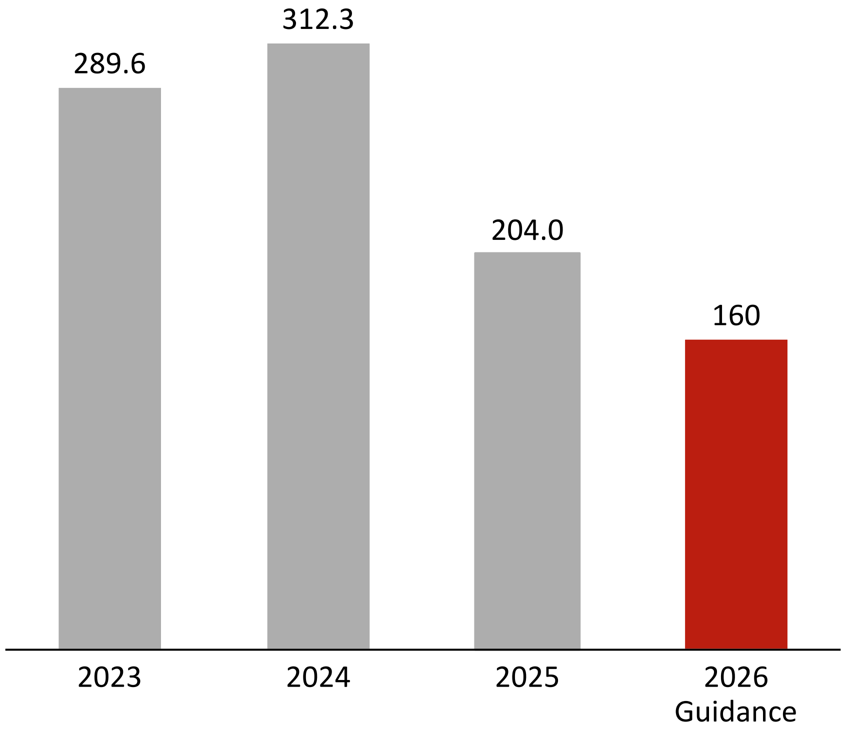
Order backlog
in € million



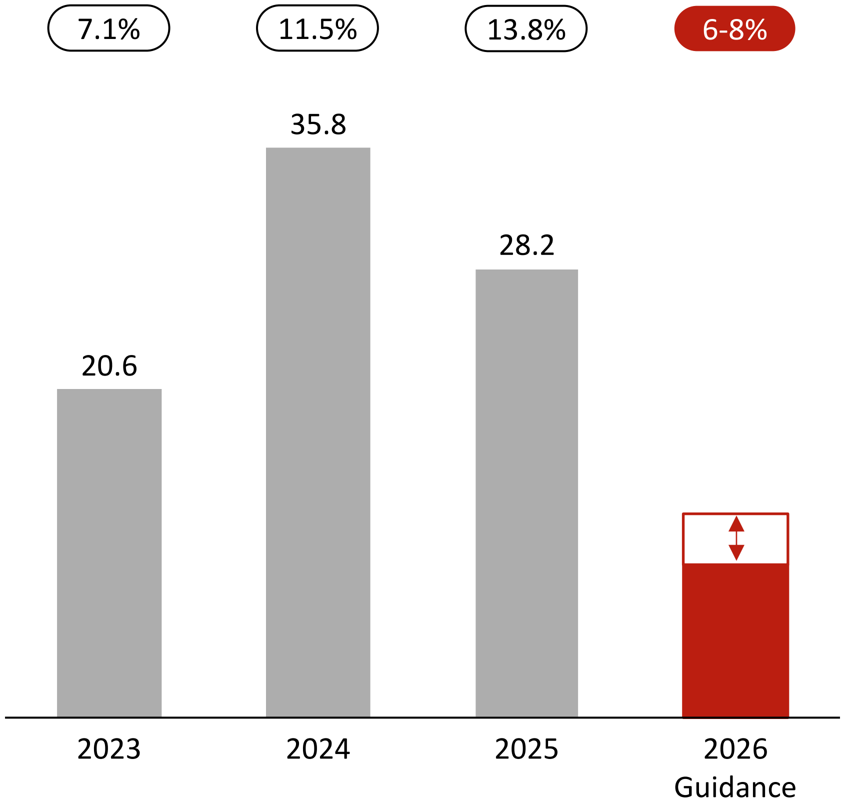
E-mobility Next Automation

Guidance for 2026 confirmed, supported by order backlog and promising Next Automation sales pipeline

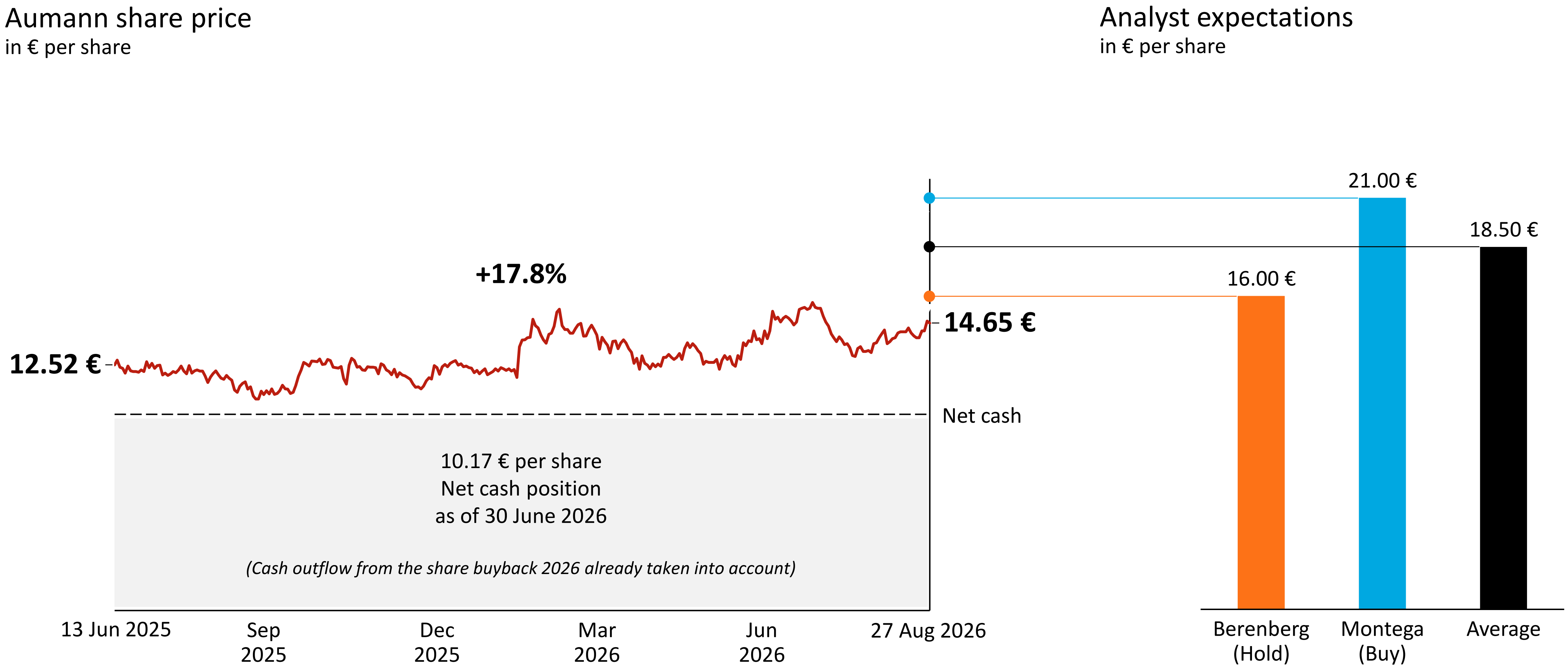
Revenue
in € million



EBITDA
in € million and in % of revenue



Share performance since the Annual General Meeting 2025



Summary

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International Premium Customers

High-end production lines power leading manufacturers across Europe, North America and Asia.

Highly skilled employees

Highly skilled engineers combining deep process expertise with large-scale project execution.

Diversified Technologies and Markets

Automation for growing markets across E-mobility, aerospace, clean tech and life sciences.

Solid Financials

Highly robust financial position, providing a strong foundation to drive strategic development and continued growth.

Aumann AG
Dieselstrasse 6
48361 Beelen
Germany

Investor Relations
Tel +49 2586 888 7800
Fax +49 2586 888 7805
ir@aumann.com

www.aumann.com

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