



20 June 2018



## Aumann is the automation specialist for e-mobility solutions

# E-mobility focus 31 % E-mobility share





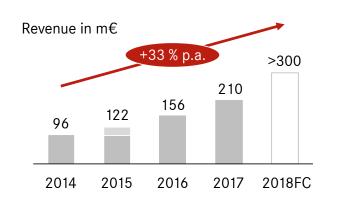
High customer trust



#### **Production solutions**



#### Dynamic growth



# 2017 was a giant step for Aumann











**31/12/2017**Record result 2017

**05/12/2017**Capital increase

18/10/2017 Acquisition of USK

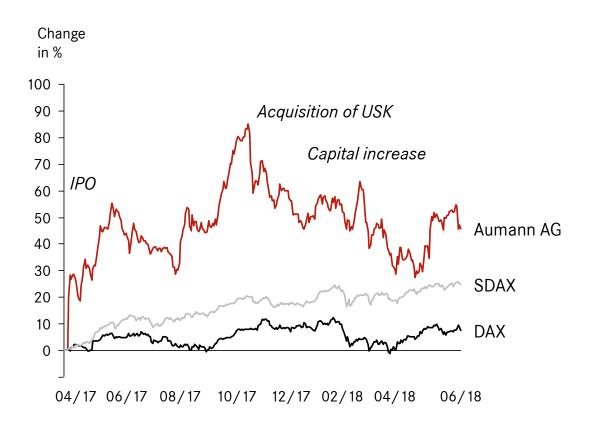
**02/09/2017**New production halls Beelen

**24/03/2017** IPO





# Successful IPO paves the way for growth



Target price	€
Lampe	100.00
H&A	93.00
Berenberg	70.00
Citi	66.20
Metzler	55.00
Average	76.84

# Acquisition of USK is a major milestone



#### Why USK?



#### **Engineering & delivery capacity**

€70 million revenue More than 370 employees



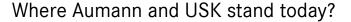
#### **Automotive experience**

OEMs / Tier-1s Automator



#### **Technology**

Build-to-print compentency Sensors and fuel cells





First orders shifted to USK in 2018 Exchange of technological competencies



First traction motor order in Q1 High interest in USK fuel cell technology



Step-wise integration of processes and IT New plans for expansion at USK site



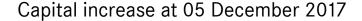








#### Capital increase creates potential for further growth



# New shares 1.25 million Price per share €64.00 Gross proceeds €80.0 million 15.25 1.25 increase Shares before increase Number of shares

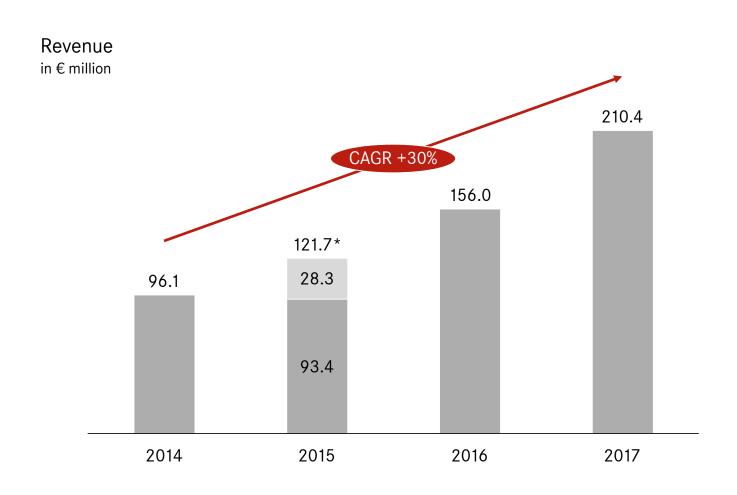
in million

#### Result of capital increase

- Strong balance sheet for signalling towards customers
- Additional financial resources for organic growth
- More flexibility for future acquisitions

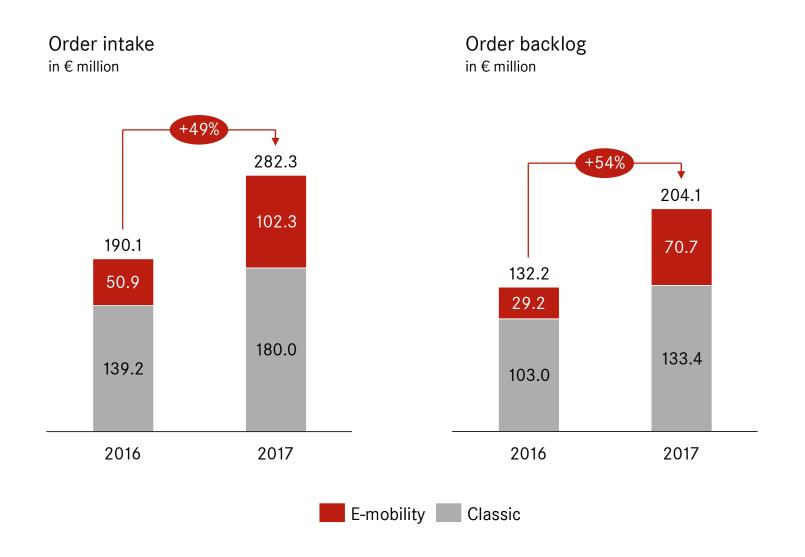


# Dynamic sales development continues



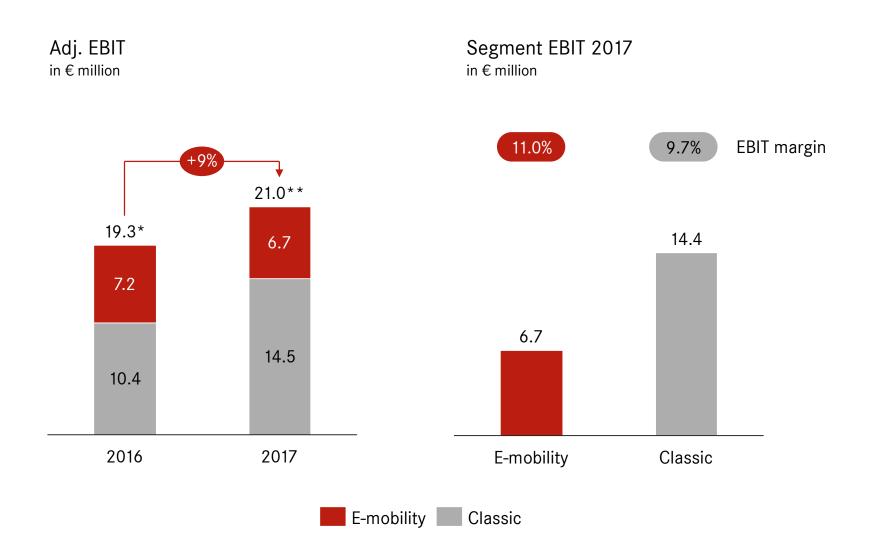


# Significant increase in order intake and order backlog





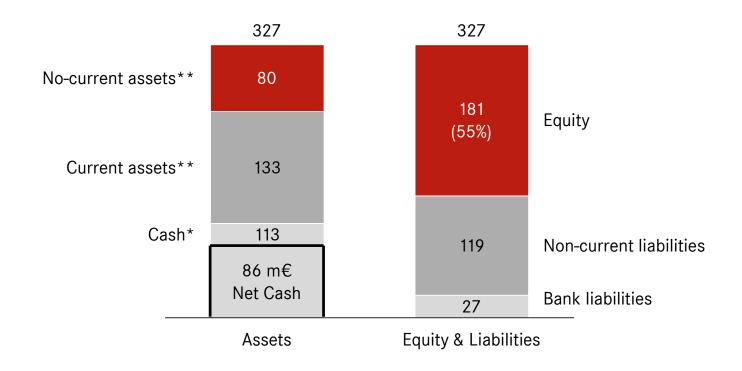






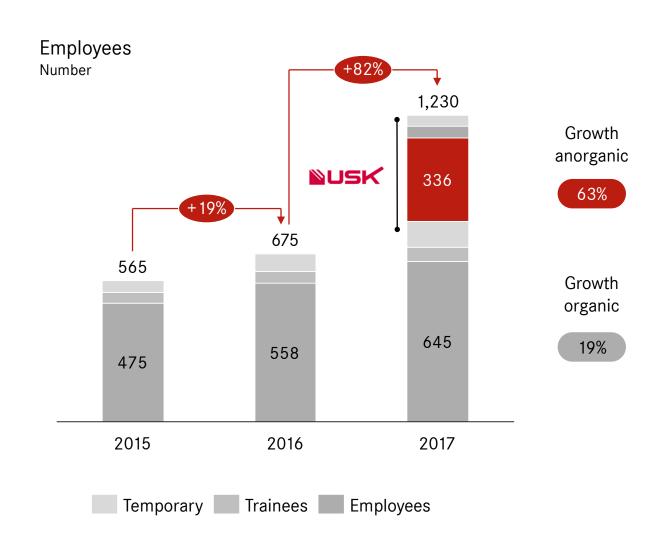


Balance sheet 31 December 2017 in € million





# Workforce expansion is an important prerequisite for growth







Figures compared to previous year

Order intake
282m€
+ 49 %

210<sub>m€</sub>

Revenue

Order intake
204m€
+ 54 %

Equity ratio

55%
+ 24 %-points

Employees
1.230\*
+ 82 %

Production area 45 t m<sup>2</sup> + 29 %

Market Cap
865m€
+ 47 % (vs. IPO)

Adj. EBIT

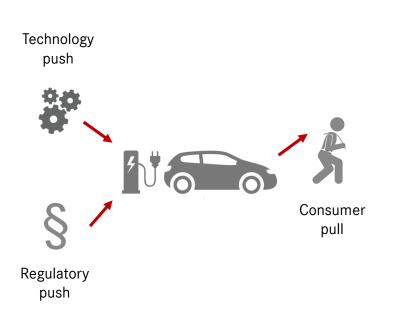
21,0m€
+9%

Cash
113<sub>m€</sub>
+ 196 %

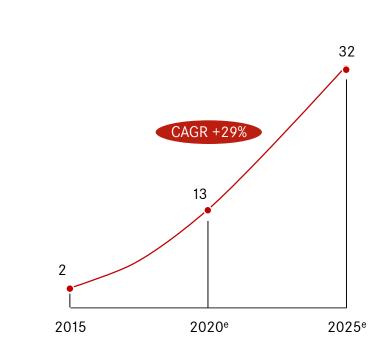




Three factors put electric vehicles on the road



Electric vehicles\*
Global production in million vehicles per year









25 electrified and 12 all-electric models by 2025



All car models to be electric or hybrid from 2019



All car models electrified by 2022



**80 electric models** by 2025 and **€34 billion** capex



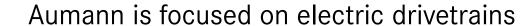
50% of all car sales electrified by 2023



All model electrified by 2020

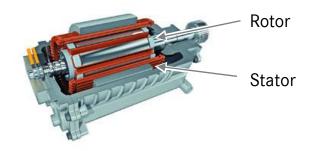


At least 20 all-electric models by 2023





Electric motor



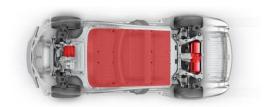
Winding of stator and/or rotor

Energy storage



Assembly of modules, packs, fuel cells

#### Electric drivetrain







#### Thin wire

Conventional

Insert-in

**Indirect Winding** 

Lower automation

High stress on wire

Random wire positions

#### Distributed Needle Winding



**Direct Winding** 

High automation

Low stress on wire

Defined wire positions

• aumann exclusive

#### Thick/flat wire

# Conventional Hairpin



Assembly

High automation

Many welding points

Larger copper heads

aumann

# Continuous Hairpin

Winding / Assembly

High automation

No welding points

Smaller copper heads







Technological leadership	E-mobility focus	Corporate setup and size
	<b>→</b>	> 300m
Exclusive winding technologies	Decades of automotive focus	> €300 million revenue 2018FC
Highest degree of automation	Relationships to major OEMs / Tier-1s	6 locations in Europe, China, USA
Complete production lines	Technologies for E-drivetrain	Experience with large order volumes

Global leadership in highly automated production lines for E-mobility





## Long-term partnerships with blue-chip customers

#### Customer relationships cumulative orders last 25 years





















#### Selection of customers

































































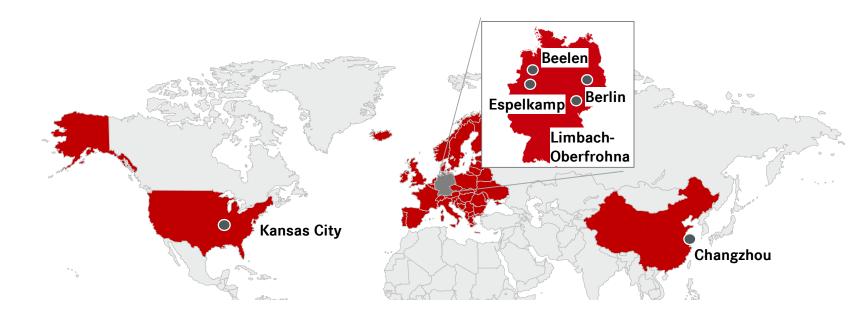








# Regional focus on Europe, China and USA











Limbach-Oberfrohna



Changzhou



**Kansas City** 

Espelkamp	Beelen	
5.800 m <sup>2</sup> production	23.800 m <sup>2</sup> production	1.60 prod
1.000 m <sup>2</sup> office	6.000 m² office	1.00 offic

	Berlin
1.600 produc	• • • • • • • • • • • • • • • • • • • •
1.000 office	m²

10.000 m <sup>2</sup> production	
5.000 m <sup>2</sup> office	

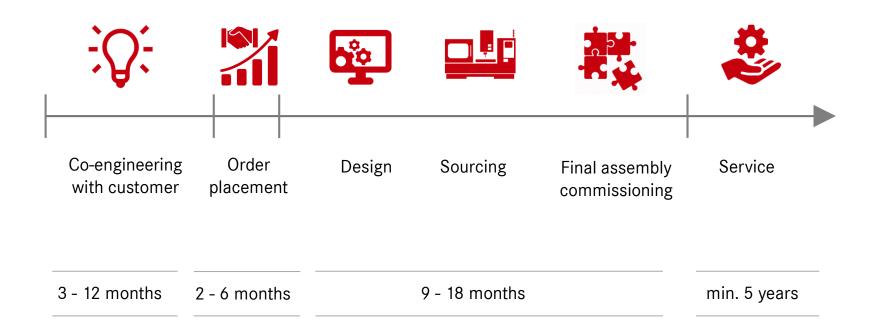
3.800 m <sup>2</sup> production
1.000 m <sup>2</sup> office

sales & service



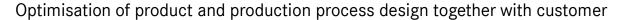
# Early customer lock-in through co-engineering

#### Scematic value chain





# Close cooperation with customers in technical center





#### Machine modules in R&D center





# Qualified employees are Aumann's key to success

#### Attracting talents



Attractiveness of e-mobility

Internal headhunters

Regional cooperations and employee exchanges

#### Successful training



First-class vocational training

Training center

Strong relations with universities

#### Retaining the best



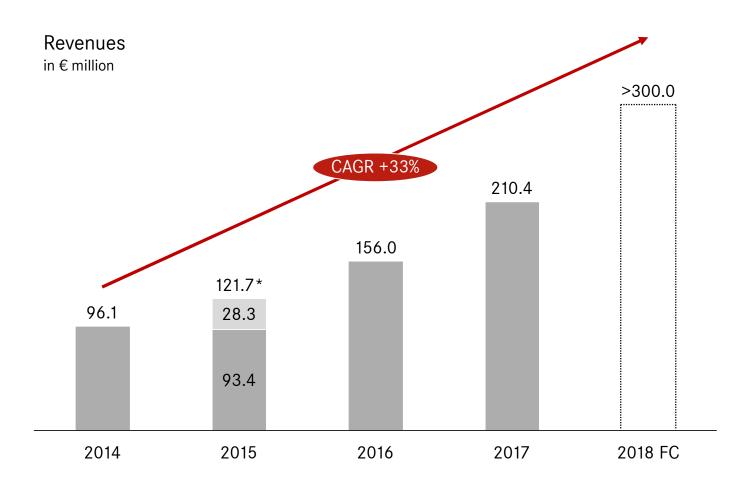
Rewarding performance

Attractive working time models

International career opportunities

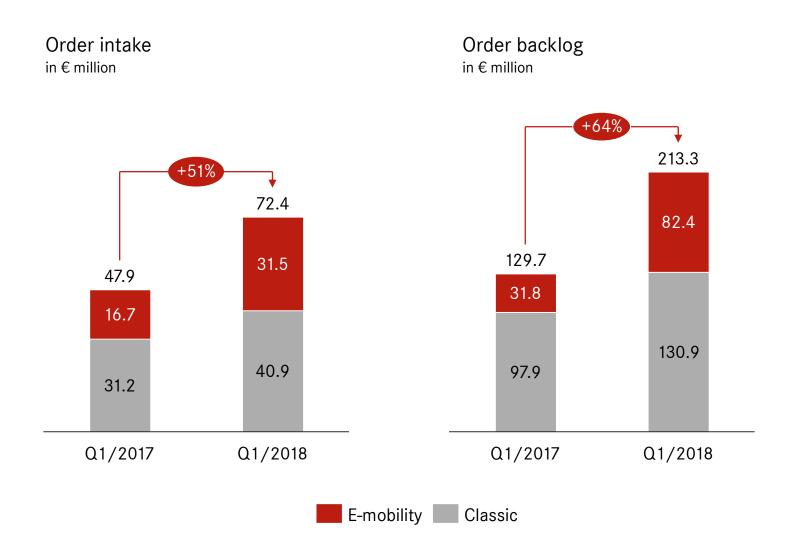


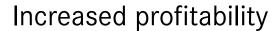
# Growth course to be continued in 2018



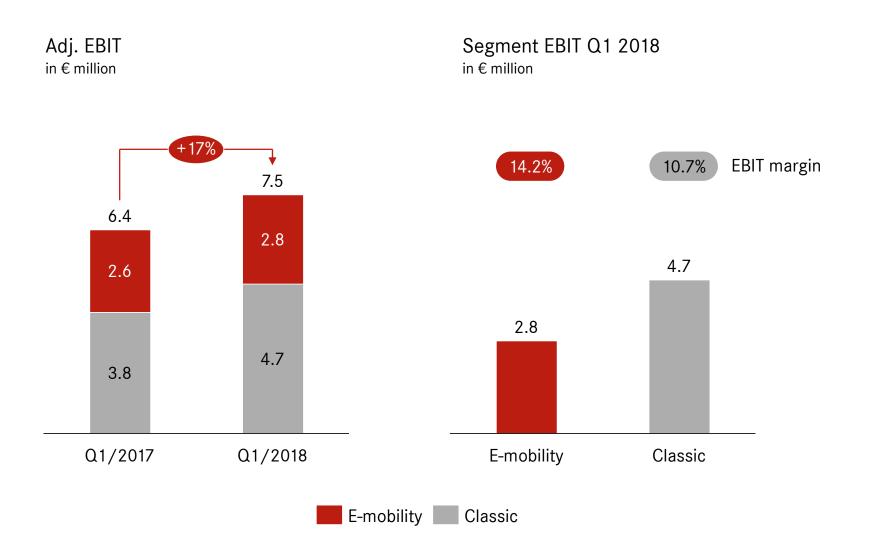












# Aumann highlights



- Strong growth due to E-mobility revolution in the automotive industry
- 2 Exclusive winding technologies in combination with deep automation know-how
- 3 Decades of automotive experience and trusted relationships with OEMs
- 4 Profitable and asset-light growth with good visibility
- 5 Clear **expansion strategy** with possibility of add-on acquisitions







Capacity ramp-up



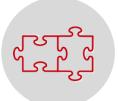
Global expansion



Service share increase



Technological leadership



Strategic M&A



# Financial calendar

MainFirst Corporate Conference Copenhagen	22 March 2018
Quarterly Report Q1/2018	14 May 2018
Commerzbank Conference (NYC and Boston, USA)	16 May 2018
Hauck & Aufhäuser Stock Picker Summit (St. Tropez, France)	17 May 2018
Berenberg USA Conference (Tarrytown, NY, USA)	23 May 2018
Annual General Assembly	20 June 2018
Half-Year Financial Report 2018	16 August 2018
Half-Year Financial Report 2018  Berenberg/GS Corporate Conference (Munich, Germany)	16 August 2018 25 September 2018
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Berenberg/GS Corporate Conference (Munich, Germany)	25 September 2018
Berenberg/GS Corporate Conference (Munich, Germany)  Quarterly Report Q3/2018	25 September 2018  16 November 2018



No matter who will prevail in the E-mobility revolution, they will need Aumann's machines for **electric drivetrain manufacturing**